

GLEN WINSLOW SPARROW

10/18

Professor Emeritus

School of Public Affairs—formerly: School of Public Administration and Urban Studies
San Diego State University
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EDUCATION:

B.A. Public Administration, San Jose State College, January 1961
M.A. Political Science, San Jose State College, January 1968
Ph.D. Government, Claremont Graduate School, January 1976

AREAS OF TEACHING EXPERIENCE: (*Graduate and Undergraduate*)

Public Administration, with specialization in:

- State and Local Administration
- Metropolitan Administration
- Intergovernmental Management
- Governance of International Boundaries
- Concepts and Issues of Public Administration
- Public Policy

United States Government and Politics, with specialization in:

- State and Local Government and Politics
- Metropolitan Governance and Reorganization
- Community Organization
- Federalism/Intergovernmental Relations

Internship Programs
Urban Studies

COLLEGE/UNIVERSITY TEACHING EXPERIENCE:

2002-present Retired
Professor Emeritus, School of Public Affairs

COLLEGE/UNIVERSITY TEACHING EXPERIENCE (cont'd):

- 1984-2002 San Diego State University
Professor, School of Public Administration and Urban Studies.
 - Teaching and Research
 - Coordinator of graduate and undergraduate Public Administration program (1999 - 2002)
- 1995 University of Calgary
 - Visiting Professor, Department of Political Science
 - Teaching and Research
- 1986-1987 Chinese University of Hong Kong
 - Visiting Fulbright Professor, Department of Government and Public Administration.
 - Teaching and Curriculum Development.
- 1980-1984 San Diego State University
Associate Professor, School of Public Administration and Urban Studies.
 - Teaching and Research
 - Coordinator of graduate and undergraduate Public Administration program.
 - Director, Institute of Public and Urban Affairs
- 1976-1979 University of Arkansas at Little Rock
Assistant Professor, Department of Political Science and Criminal Justice.
 - Teaching and Research
 - Coordinator of internship program.
 - Coordinator of Urban Studies.
- 1974-1976 University of Southern California
Lecturer, School of Public Administration (Sacramento campus).
 - Teaching and coordinator of graduate programs.
- 1968- 1980 Part-time teaching at the following institutions: San Francisco State University, Golden Gate University, California State University at Sacramento, American River College, University of California, Davis, Mt. San Antonio College, California State Polytechnic College, Pomona, and San Jose State College.

FOREIGN UNIVERSITY TEACHING/LECTURING:

Lecturer, Joint Transborder Interdisciplinary MA in Public Administration and Governance, SDSU and Universidad Autonoma de Baja California, 2003-2005

FOREIGN UNIVERSITY TEACHING/LECTURING (con't):

Invited occasional lecturer, El Colegio de la Frontera Norte, Tijuana, Baja California, Mexico, 1995-present

Post-Conference Field Trip, *Israel-West Bank-Jordan-Egypt Border Region, January 2005.*

Post-Conference Field Trip, *Estonian-Russian Border Region, July, 2001*

Invited lecturer, Queretaro, Mexico campus of Monterrey Institute of Technology, May 2001

Post-Conference Field Trip, *The India-Pakistan Border Region, February 2000*

Post-Conference Field Trip, *The California-Baja California Border Region, January 1999*

Visiting Professor, and occasional lecturer, Institute of Economics and Business Administration, Kossuth Lajos [now Debrecen] University, Debrecen, Hungary, March 1997 and October 2000

Visiting Professor, USIA University Trilateral Affiliation Grant - University of Calgary, spring 1995

Fulbright-Hays Award - Visiting Professor and Curriculum Development. Chinese University of Hong Kong, 1986-1987.

Invited lecturer and consultant to faculty of the Institute of Administration for Cadres, Guangdong Province, South China Normal University, Guangzhou, China June 3-4, 1987

Invited lecturer, Department of Law, Zhongshan University, Guangzhou, China April 29, 1987

Invited lecturer and consultant to the faculty of the Social Science Department, Shenzhen University, Shenzhen, China April 27-28, 1987

PUBLICATIONS:**Books and Monographs:**

Integrating Higher Education in North America: From Wingspread to San Diego, San Diego: Institute for the Regional Studies of the Californias and San Diego State University Press, 1998, Editor [with Norris Clement].

The Design and Management of the Urban Forest: A Selected Bibliography, Vance Bibliographies, 1983 [with Louis Rea, Dipak Gupta and Don Hunsaker].

Books and Monographs (con't):

The Arkansas Plan: A Case Study in Public Policy, Little Rock: University of Arkansas at Little Rock Monograph Series, 1979 [with Calvin Ledbetter and Beadle Moore].

Sacramento's Attempt at City-County Consolidation, Davis: University of California, Davis: Institute of Governmental Affairs, 1977 (monograph).

Book Chapters:

"San Diego: Switch from reform to representative," *More than Mayor or Manager: Campaigns to Change Form of Government in America's Large Cities*, eds. J. Svara and D. Watson, Washington D.C.: Georgetown University Press, 2010

"A Jail in City Center" *Managing Local Government: Cases in Effectiveness*, ed. Charldean Newell, Washington D.C.: International City Management Association, 2008 [with Bill Adams and Ronald Ballard] (reprinted from 2004 edition).

"Governance in Imperial County, California and Mexicali, Baja California," *Imperial-Mexicali Valleys: Development and Environment of the U.S.-Mexican Border Region.*, eds. K Collins, P Ganster, C. Mason, E. Sanchez Lopez, M. Quintero-Nunez, San Diego: San Diego State University Press and Institute for Regional Studies of the Californias, 2004.

"A Jail in City Center" *Managing Economic Development: Cases in Decision Making*, ed. James M. Banovetz, Washington D.C.: International City Management Association, Municipal Management Series, 2004 [with Bill Adams and Ronald Ballard] (reprinted from 1998 edition).

"Consolidation, West-Coast Style: Sacramento, California" *Case Studies of City-County Consolidation: Reshaping the Local Government Landscape*, eds, Suzanne M. Leland and Kurt Thurmaier. Armonk, New York: M. E. Sharpe, 2004.

"Governing Tecate, California" *Tecate, Baja California: Realities and Challenges in a Mexican Border Community*, eds. Paul Ganster, Felipe Cuamea Velazquez, José Luis Castro Ruiz and Angélica Villegas. San Diego: Institute for the Regional Studies of the Californias, 2002.

"Governance and Administrative Boundaries" *The San Diego-Tijuana International Border Area Planning Atlas*. San Diego: Institute for the Regional Studies of the Californias, 2000 [with Tonatiuh Guillén Lopez].

"A Jail in City Center" *Managing Local Government: Cases in Decision Making (Second Edition)* ed. James M. Banovetz, Washington D.C.: International City Management Association, Municipal Management Series, 1998. Article has been revised and updated since 1990 version [with Bill Adams and Ronald Ballard].

Book Chapters: (con't):

"The Emerging Chief Executive 1971-1991: A San Diego Update," *Facilitative Leadership in Local Government*, ed. James Svava, San Francisco: Jossey-Bass, 1994.

"Local Government And Economic Development in San Diego: Past Trends and Present Dilemmas" *San Diego-Tijuana in Transition: A Regional Analysis*, eds. Clement and Zepeda, San Diego: Institute for the Regional Studies of the Californias, 1993 [with Marco Walshok].

"A Jail in City Center" *Managing Local Government: Cases in Decision Making*. ed. James M. Banovetz, Washington D.C.: International City Management Association, Municipal Management Series, 1990 [with Bill Adams and Ronald Ballard],

"Public Administration in an Intergovernmental Context," chapter in Robert Pursley and Neil Snortland text, *Managing Government Organizations*, North Scituate MA: Duxbury Press, 1980.

"Public Administration in an Intergovernmental Context," chapter in Robert Pursley and Neil Snortland, *Instructions Manual- Managing Governmental Organizations*, North Scituate MA: Duxbury Press, 1980.

Journal Articles:

"San Diego-Tijuana: Not Quite a Binational City or Region," *GeoJournal* vol. 54 no 1, 2001

"City Profile: Hong Kong," *Cities*, Vol. 5, No. 2, May 1988.

"San Diego Program for Hispanic Administrators" *Public Management*, Vol. 70, No. 3, March, 1988 [with Ray Silver].

"Black Water Red Tape: Anatomy of a Border Problem" *National Civic Review*, Vol. 75, No. 4, July-August 1986 [with Dana Brown].

"The Use of the Mail for Voting: Can It Produce Greater Participation for Lower Cost?" *State and Local Government Review*, Vol. 17, No. 2, Spring 1985.

"Democracy through the Mail: A Call for Municipal Mail Ballots" *Social Policy*, Spring 1985 [with Robert Waste].

"The Emerging Chief Executive: The San Diego Experience," *Urban Resources*, Vol. 2, No. 1, Fall 1984. Reprinted in *National Civic Review*, Vol. 74, No. 11, December 1985.

"From Reform to Neo-Reform in Urban Management: A Preliminary Overview," *Administration and Policy Journal*, Vol. 3, No.2, Spring 1984.

Journal Articles (con't):

"Urban Forestry: Some Preliminary Research" *Western Governmental Research Journal*, Vol. 1, No. 2, 1984 (with Louis Rea).

"Direct-Benefit Financing: An Opportunity for Local Government" *Public Administration Quarterly*, Vol. 8, No. 1, Spring 1984 (with Louis Rea and Dipak Gupta).

"Metropolitan Reorganization: A Theory and Agenda for Research" *National Civic Review*, Vol. 72, No. 9, October 1983 (with Lauren McKinsey).

"The Urban Forest: Implications for Municipal Management" *The Urban Interest*, Vol. 4, No. 2, Fall 1982 (with Louis Rea).

"Arkansas Local Governments Begin To Take Control," *National Civic Review*, Vol. 67, No. 10, November, 1978.

"Tight Money Stymies Housing Legislation," *California Journal*, May 1970.

"Like Eisenhower, Like Nixon - School Desegregation Revisited." *The Black Politician*, Winter, 1970.

Applied Research Reports:

Proposed Charter Revision for San Diego January 1994 and 1999-2000.

Annexation Information for City of Lake Elsinore, January 1991.

Analysis of Municipal Costs and Revenues and Their Relationship to Visitors to the City of Big Bear Lake, April 1989.

Briefing Book for the City of Moreno Valley, November 1985.

Annexation or Incorporation: Report to the San Bernardino-Highland Committee, September 1984.

Survey of Potential Market for Purchase or Rental Housing Among Civilian Personnel at Fort Irwin, California, May 1984.

Cost Revenue Analysis and Feasibility Study for Sphere of Influence and Annexation for City of Norco, California, October 1983.

Economic Impact of Riverside International Raceway on the Riverside-San Bernardino-Pomona/Claremont Region, October 1983.

Applied Research Reports (con't):

An Arts Plan for the San Diego Region-Phase One: An Inventory of Artists, Organizations, Facilities and Economic Impact, August 1982.

"The Economic and Legal Aspects of the Urban Forest" - Part II of *Urban Forestry in San Diego*, October 1981.

Proposed Charter of the City of Riverside, 1981.

Proposed Charter, City and County of San Francisco, 1980.

Proposed Charter of the City and County of Sacramento, 1974.

Newspaper OpEd/Newsletter/*National Civic Review* Articles [selected]:

"San Diego: The Road Forward As Prop D Loses" *San Diego Union Tribune*, November 7, 2010.

" Proposition C: Guaranteed funding for city parks? No: It puts city's fragile finances at risk." *San Diego Union Tribune*, October 26, 2008.

"Outsourcing City Jobs: Proper Implementation is Crucial" *San Diego Union Tribune*, October 11, 2006 [with Jai Ghorpade, Steven P. Erie, and Robert Buck].

"Strong mayor form of government" *San Diego Union-Tribune*, October 14, 2005 [with Steven P. Erie and James Ingram].

"Government, Taxes and Quality of Life" *San Diego Union-Tribune*, October 2, 2003 [with Nico Calavita].

"Regional Governance Must Fit Political Culture of San Diego Region" *San Diego Dialogue Report* vol. 4 no.9 September 2001

"San Diegans close to mutiny on eve of vote for new council" *San Diego Union-Tribune*, October 29, 2000.

"Plan to overhaul Santee's government a radical change" *The Daily Californian*, February 13, 1996.

"Change With the Times: San Diego Needs A New Form of City Government" *San Diego Union-Tribune*, May 8, 1994 [with George Mitrovich].

"A Fairer Council Election System," *Los Angeles Times*, October 12, 1986.

"Two New Cities in San Diego County," *NCR* September-October 1986.

Newspaper OpEd/Newsletter/*National Civic Review* Articles (con't):

"Proposition A: An opportunity for mail-in ballots" *San Diego Union*, November 21, 1985
[with Robert Waste].

"Developers Pay for Infrastructure," *NCR* February 1984

"San Diego Mail Vote Gets Final Court OK," *NCR* February 1984.

PRESENTATIONS AT PROFESSIONAL CONFERENCES

March 2010, The U.S.-Mexican Border and a Sustainable 2030, *Border Institute X*, Rio Rico AZ, Reporter.

March 2009, "San Diego: The Long-Term Effort to Change Form of Government" Urban Affairs Association Annual Meeting, Chicago IL. Presenter.

April 2006, "A Joint Transborder Graduate Program and the People it Impacts" Association for Borderland Studies Annual Conference, Phoenix AZ. Presenter.

March 2006, "Using A Joint Border Related Graduate Program as an Means of Boundary Spanning." *Lineae Terrarum: International Borders Conference*, University of Texas at El Paso, Universidad Autonoma de Ciudad Juarez, New Mexico State University, El Paso TX., Ciudad Juarez Chi., Las Cruces NM. Invited Presenter.

July 2005, "Report on the Progress of the Joint Master's Degree for the U.S.-Mexico Border." *United States - Mexico University Partnerships for Prosperity*. United States Agency for International Development (USAID) and The Association Liaison Office (ALO), Guadalajara, MX. Presenter [with Patricia Moctezuma].

February 2005, "Creating a Joint Graduate Program in the U.S.-Mexico Border Region" 16th Annual Conference, Association of Academic Programs in Latin America and the Caribbean. San Diego. Presenter.

January 2005, "Are International Borders Opening or Closing?" *Crossing Disciplines, Crossing Scales, Crossing Cultures*. Border Regions in Transition VII. Jerusalem, Israel. Presenter [with Norris Clement].

August 2004, "Joint Interdisciplinary Master of Arts in Transborder Public Administration and Governance" *Synergy in Development 2004*, The Association Liaison Office (ALO), Washington DC, Presenter [with Guillermo Torres Moya]

March 2004, "Creating a Joint Graduate Program in the U.S.-Mexico Border Region" Consortium for North American Higher Education Collaboration (CONAHEC) *Ninth North American Higher Education Conference*, Guadalajara MX, Presenter.

PRESENTATIONS AT PROFESSIONAL CONFERENCES (con't):

April 2003, "U. S. -Mexico Border Region Environmental Indicators" *Border Institute V*, Rio Rico, AZ, Presenter [with Colin Griswold].

June 2001, "Globalization, Continentalization, and Regionalization: Implications for Border Regions." *Globalization Rhetoric and Transborder Regionalism*, Border Regions in Transition V, Tartu University, Estonia, Presenter [with Norris Clement].

November 2000, *Las Californias: Binational Preservation of Regional Heritage*, "Boundary Spanning on the San Diego/Tijuana Border" The 54th National Preservation Conference, National Trust for Historic Preservation, Los Angeles, Presenter.

September 2000, *Bi-National Cities and their Regions*, "San Diego-Tijuana: the Bi-National City and Region." International Seminar-Nijmegen University, the Netherlands, Presenter.

April 2000, *The Borderlands Economy and Maquila Industry*, "The Role of Governance in the Economy of the San Diego-Tijuana Border Region." The Association of Borderlands Studies Annual Meeting, San Diego, Presenter.

April 2000, *Innovation and Cooperation on the Mexico-US Border: The Role of Local Government*, "Governing the San Diego-Tijuana Transborder Region." The 61st National Conference of the American Society for Public Administration, San Diego, Presenter.

February 2000, *Border Regions in Transition IV*, "European Border Regions," Panjab University, Chandigarh, India, Session Chair.

January 1999, *Border Regions in Transition III*, "Border Planning," El Colegio de la Frontera Norte, Tijuana, BC, Commentator.

October 1998, *State of the Environment of the Tijuana Basin: A Public Forum*, "Social, Economic, and Administrative Features of the Basin," Tijuana, BC, Presenter.

December 1996, *Integrating Higher Education in North America: A Conference*, San Diego CA, Co-Convener for first meeting of USIA Trilateral Affiliation grantees.

February 1996, Mexican Chamber of Deputies Border Affairs Commission Briefing, San Diego CA, "Trends in Local Government in the San Diego Region" Presenter.

April 1994, *Santa Rosa Charter Committee*, Santa Rosa CA, "Advice on Drafting Charters in California," Presenter.

April 1993, *The San Diego State University-El Colegio de la Frontera Norte Second Annual Symposium*, San Diego-Tijuana in Transition. Tijuana, Baja California. "Governmental Structures," Presenter [with Marco Walshok].

PRESENTATIONS AT PROFESSIONAL CONFERENCES (con't):

December 1992, *Public Forum: Government in California, Turning Toward New Solutions*. Institute for Public and Urban Affairs, San Diego, CA. Respondent.

April 1991, *Conference on Mayors and Chairpersons*. Raleigh, NC. "The Emerging Chief Executive - An Update." Presenter.

February 1989, *League of California Cities Committee on 21*. San Diego, CA. "Governing the California Metropolitan Region." Presenter.

September 1988, *California Association of Local Agency Formation Commissions' Annual Conference*. Monterey CA. "LAFCo's Past and Present: Impact on Governmental Gridlock." Keynote Speaker.

January 1987, *Conference on the American Constitution and the Hong Kong Basic Law, Applicable University of Hong Kong*. "Central-Local Relations in the United States: Are the Experiences to Hong Kong." Presenter.

November 1986, *Conference on Constitutional Law and Basic Laws, Chinese University of Hong Kong*. "Federalism and Intergovernmental Relations: Is the Experience of the United States of Value in the Drafting of the Basic Law." Presenter.

April 1986, *Western Social Science Association 28th Annual Conference*, Reno, NV. "Serving the Needs of Hispanic Students After the Hispanic Field Service Program." Presenter.

April 1986, *American Society for Public Administration National Conference*, Anaheim, CA. Commentator for Special Session on the revision of the Model Charter; "The Role of the Mayor in the Council-Manager Plan."

May 1985, *San Jose Charter Review Committee*, San Jose, CA. "Mayors, Managers and City Councils." Keynote Speaker.

July 1984, *League of California Cities Annual Meeting*, Monterey CA. "Working With Your Local Agency Formation Commission." Discussant

June 1984, *California Association of Local Agency Formation Commissions, Annual Conference*, Rancho Mirage, CA. "The Role of LAFCO in the Local Government Organization." Moderator and Presenter.

January 1984, *Conference on Local Government Autonomy in California*. Institute of Governmental Affairs, University of California, Davis. Discussant.

April 1984, *Western Social Science Association 26th Annual Conference*, San Diego, CA. Convener and Moderator for Panel: "Managing Border Cities".

PRESENTATIONS AT PROFESSIONAL CONFERENCES (con't):

October 1983, *American Society for Public Administration Regional Conference*, Sacramento, CA. Convener and Moderator of Roundtable: "Town and Gown Revisited: The Role of the Public Administration Program in the Local Community."

October 1982, *International Personnel Management Association, Annual Conference* San Diego, CA. Convener and Moderator of Roundtable: "Negotiation and Third Party Processes in Public Management."

October 1982, *American Society for Public Administration Regional Conference*, Anaheim, CA. "The Special Assessment District in California: The Use of Direct Benefit Financing in Response to Revenue Limitations." Presenter [with Dipak Gupta and Louis Rea].

August 1982, *National Municipal League, 88th National Conference on Government*, Seattle, WA. "Roundtable on Service Consolidation and Reorganization." Presenter.

July 1982, *Western Economic Association*, Los Angeles, CA. Prepared paper for presentation: "The Assessment District: A Management Tool for Local Government in a Time of Fiscal Constraint." [with Dipak Gupta and Louis Rea].

March 1982, *American Society For Public Administration National Conference*, Honolulu, HI. Convener of Panel: "City and County Charters and Their Effect on Metropolitan Administration" and presenter: "Metropolitan Reform and the Challenge of the Neo-Reformers."

October 1981, *National Association of Schools of Public Affairs and Administration*, Lexington, KY. Participant on Panel: "Administrative Leadership for Public Administration Programs."

April 1981, *Western Social Science Association 23rd Annual Conference*, San Diego, CA. Convener and Moderator of Panel: "Federal and State Mandates: The Local Government Response."

December 1980, *U.S. Advisory Commission on Intergovernmental Relations Federal Assistance Roundtable*, San Francisco, CA. "Crosscutting Requirements and Subnational Conflict Resolution." Panelist.

April 1980, *American Society for Public Administration National Conference*, San Francisco, CA. Convener and Moderator of Panel: "Current State of Charter Drafting in the United States."

November 1978, *Conference on the Drafting of the Arkansas Constitution*, Little Rock, AR. Co-convener and Moderator.

PRESENTATIONS AT PROFESSIONAL CONFERENCES (con't):

November 1978, *National Municipal League 84th Conference on Government*, Louisville, KY. "The Current Condition of County Government." Panelist.

April 1978, *American Academy of Health Administration and Arkansas Public Health Association Annual Convention*, Hot Springs, AR. "Purposes of Health Program Evaluation." Panelist.

November 1977, *National Municipal League 83rd Annual Conference on Government*, Denver, CO. "Model for Regional Governance." Panelist

October 1977, *American Society for Public Administration Regional Conference*, Knoxville, TN.. "The Quest for Change: City-County Consolidation as a Solution for the Problems of Metropolitan Areas." Presenter.

April 1977, *Western Political Science Association Annual Meeting*, Phoenix, AZ. Co-Convener: Symposium on Western Local Government Reorganization; and Presenter: "Is City-County Consolidation a Solution for the Problems of the Metropolis: A Case Study and Agenda for Inquiry."

January 1975, *The Alice F. Schott Memorial Forum*, Santa Barbara, CA. "Super City/Home Town: Is Metro-Federalism the Answer?" Keynote Speaker.

November 1974, *National Municipal League 80th National Conference on Government*, San Diego, CA. "Sacramento County California Experiments With Metro-Federalism." Presenter.

PROFESSIONAL ACTIVITIES:

Member, Grossmont-Cuyamaca Community College District, Citizens' Bond Oversight Committee, 2016 - Present.

Member, Grossmont Unified High School District, Citizens' Bond Oversight Committee, 2015 - Present.

Member, San Diego Community College District, Citizen Oversight Committee, 2012 - 2018

Member, Grossmont Healthcare District, Independent Citizens' Bond Oversight Committee, 2011- Present.

Member, La Mesa-Spring Valley School District, Citizens' Bond Oversight Committee, 2009 - 2015.

Member, City of La Mesa, Independent Citizens' Bond Oversight Committee, 2008 - 2011.

PROFESSIONAL ACTIVITIES (con't):

Member, Board of Directors, San Diego County Taxpayers Association, 2006 - Present,
Vice Chair 2009 - Present

Appointed by Mayor Jerry Sanders as a member of the San Diego Charter Review
Committee, 2007

Speaker, "Notes of an Academic Traveler—the Middle East and Beyond" Institute on
World Affairs, San Diego, April 2005.

Discussant, La Jolla Playhouse Forum involving plays in *Continental Divide*, May 2004

Member, San Diego Committee of 2000, Advising for Charter Reform 1998 - 2004

Member Board of Governors, San Diego Regional Policy Institute 2001 - 2003

Member SDSU Academic Senate 1999-2002

Member SDSU Academic Policy and Planning Committee 1999 - 2001

Chair, College of Professional Studies and Fine Arts, Academic Policy and Planning
Committee 1999-2001

Occasional Commentator KPBS Radio 1985—present.

Consultant and Expert Analyst Fox News-XTRA, General Election 2000

Participant in "Californias in Transition" project that brings together public, private and
academic participants to explore issues of the US/Mexico border 1992 - 1998

Member, San Diego Region Citizens' Commission on Local Government Efficiency and
Restructuring 1993 - 1996

Occasional Referee: *Cities and Urban Affairs Review*

California State University Teacher/Scholar Faculty Summer Institute, Kirkwood, CA,
1988.

Member San Diego Association of Governments Regional Public Facilities Financing
Advisory Committee - 1987 - 1989.

Member, Panel of Advisors for the Model Charter Revision Project. Citizens Forum on
Self Government/National Municipal League - 1985-1989.

PROFESSIONAL ACTIVITIES (con't):

Member San Diego Association of Governments Advisory Committee on Regional Governmental Responsibilities and Revenues - 1985 - 1987.

Board of Editors, *Western Governmental Research Journal* - 1983 - 1989.

State Correspondent - California - *National Civic Review* - 1981 - 1989

Member of Board of Directors, San Diego chapter American Society for Public Administration - 1981 - 1986

Member San Diego County Citizen's Committee on Charter Change - 1984 - 1985.

Member of Executive Committee Western Governmental Research Association 1983 - 1985.

Principal Representative for San Diego State University to The National Association of Schools of Public Affairs and Administration; member of Peer Review Committee - 1980 - 1984.

Site Visit Team Member - National Association of Schools of Public Affairs and Administration 1982, 1985 and 1999.

Campus Advisor, Student Chapter American Society for Public Administration 1981 - 1983 and 1997 - 1999.

Campus Advisor, Pi Alpha Alpha - 1981 - 1983.

Occasional Editor and Advisor for public administration texts, Addison-Wesley Publishing Co.

Occasional Referee, *State and Local Government Review*

Board of Editors, *Southern Review of Public Administration* - 1977 - 1981.

GRANTS, AWARDS AND STUDENT ASSISTANCE:

Co-Project Director, "San Diego State University and Universidad Autonoma de Baja California, Joint Interdisciplinary Master of Arts in Transborder Public Administration and Governance" *U.S.-Mexico Training, Internships, Exchanges, and Scholarships (TIES) Institutional Partnership Program*, US Agency for International Development. 2003 - 2006 - \$290,000 [with Paul Ganster and Guillermo Torres Moyes]

Binational Quality of Life Indicators Project, Hewlett Foundation Grant, 2000 - 2001 - \$ 40,000.

GRANTS, AWARDS AND STUDENT ASSISTANCE (con't):

Travel grant for curriculum development for student exchange program with Monterey Institute of Technology (ITESM) Queretaro, Mexico, May 2000 - \$4,000.

Travel grant to enhance international opportunities for SDSU students at International Seminar: *Rethinking Boundaries: Geopolitics, Identities, and Sustainability*, Chandigarh, India, February, 2000 - \$2,000.

Co-Project Director, United States Information Agency University Trilateral Affiliation Project Grant, 1995 -1998 - \$97,656

Selected as one of seven *Exemplary Academic Advisors at SDSU* April, 1998

Fellowship Director, Patricia Roberts Harris Fellowships (previously Public Service Education Fellowship Program, Title IX,) U.S. Department of Education, 1985 - 1995 - \$739,900.

University Coordinator, "San Diego Local Government Hispanic Fellowship Program," Alba 80 Society of San Diego, 1983 - 1991 - \$42,400.

Director for College of Professional Studies and Fine Arts, Faculty/Student Mentor Program, 1989 - 1992.

Meritorious Performance and Professional Promise Award, San Diego State University, 1988

Outstanding Faculty Award, San Diego State University, 1983 and 1998.

Assistant Program Director, "Malaysian District Officers Program," San Diego State University, 1982.

"Basic Research Support," College of Professional Studies and Fine Arts, 1982.

"Summer Faculty Stipend," College of Professional Studies and Fine Arts, 1981.

Director, "Pilot Phase - National Hispanic Field Service Program," U.S. Department of Housing and Urban Development, 1980 - \$25,680.

"Post-Graduate Research Scientist IV," Institute of Governmental Affairs, University of California, Davis, 1975.

GOVERNMENTAL ADMINISTRATION:

December 1989 to September 1990
Council Representative for San Diego City Councilmember.

GOVERNMENTAL ADMINISTRATION (con't):

May 1979 to August 1980

Executive Director, San Francisco Charter Commission, San Francisco, California.

March 1975 to June 1976

Executive Officer, Sacramento/Yolo Employment and Training Agency,
Comprehensive Employment and Training Act (CETA), Sacramento, California.

April 1972 to December 1974

Executive Director, Sacramento Charter Commission, Sacramento, California.

January 1971 to April 1972

Administrative Assistant to member of Sacramento County Board of Supervisors,
Sacramento CA

September 1969 to September 1970

Legislative Intern, California State Assembly, Sacramento, California.

CONSULTING:

March 2007 to February 2008

Project Manager for baseline study of Balboa Park, Foundation Balboa Park Study, Legler
Benbough Foundation, San Diego CA.

April 2005 to July 2005

Special Consultant to The RAND Corporation for the study of the creation of the
Mayor/Council system in San Diego: *Facing the Challenge of Implementing Proposition F
in San Diego*. San Diego CA.

October 1996 to December 1996

Associate Consultant for Government Options Study, Leisure World, Laguna Hills
California, with MuniFinancial, Temecula CA

April 1996

Consultation on geographic information systems and local government technical
assistance with Asociacion Chilena de Municipalidades, Instituto Libertad and diputados
del Congreso National, Santiago and Valparaiso, Chile

April 1994 to May 1994

Consultant to the Santa Rosa Charter Committee, Santa Rosa, California

June 1983 to August 1992

Associate Consultant, Christensen and Wallace Inc., public management consultants,
Oceanside, California.

September 1990 to February 1991
Annexation Consultant, Cities of Lake Elsinore and Inglewood, California.

November 1988 to April 1989
Associate Consultant to study impact of visitors on City of Big Bear Lake, California.

CONSULTING (con't):

July 1986 to August 1986
Associate Consultant, Committee for the Incorporation of Lakeside, California.

June 1986 to August 1986
Special Consultant, City Manager Chula Vista, California.

June 1986 to August 1986
Associate Consultant, Committee for the Incorporation of Rancho Sante Fe, California.

August 1985 to December 1985
Project Director, Urban Land Institute/City of Moreno Valley, California.

December 1984 to February 1985 and October 1981 to November 1981.
Special Consultant, City Manager Riverside, California.

October 1984 to February 1985
Associate Consultant to review incorporation study for proposed City of Isla Vista for the University of California, Santa Barbara, California.

June 1984 to September 1984
Principal Consultant, San Bernardino County Local Agency Formation Commission.

January 1984 to March 1984
Associate Consultant, financial impact housing survey of Barstow, California for Stokes Construction Company.

April 1983 to October 1983
Associate Consultant, Planning Director, City of Norco, California.

June 1983 to November 1983
Principal Consultant, economic impact analysis, Riverside International Raceway

August 1981 to June 1982
Research Associate, comprehensive arts plan, San Diego State/Local Partnership Program for the Arts

December 1980 to September 1981

Principal Consultant, urban forest study, Central City Association of San Diego.

November 1980 to November 1981

Principal Consultant, Riverside Charter Review Committee.

CONSULTING (con't):

January 1977 to June 1977

Management Consultant, Department of Arkansas Natural and Cultural Heritage, Little Rock, Arkansas.

January 1975 to March 1975

Consultant, Committee to Study the Incorporation of Elk Grove, California.

September 1970 to January 1971

Consultant, Sacramento Housing Authority.

POLITICAL EXPERIENCE:

Since 1966, involved in various political campaigns at the national, state and local levels; including: precinct worker, speechwriter, advance man, campaign manager, campaign coordinator and candidate. Have participated in almost every phase of political activity involving both candidates and issues.

OTHER EMPLOYMENT EXPERIENCE:

June 1965 to June 1966

Sales, Crown Zellerbach Corporation, San Leandro, California.

MILITARY:

November 1960 to March 1965

Commissioned Officer United States Navy.

THESIS: *From Hicklin to Roth to a New Concept of Obscenity*, San Jose State University Library.

DISSERTATION: *Local Government Reorganization in Sacramento County California*, Honold Library, Claremont Graduate University.

PERSONAL DATA: Born, Anaconda, Montana, 6', 165 lbs, excellent health, married, two children.

References available upon request